

Design for Government

**how can we utilize innovation to tackle
challenges of tomorrow**

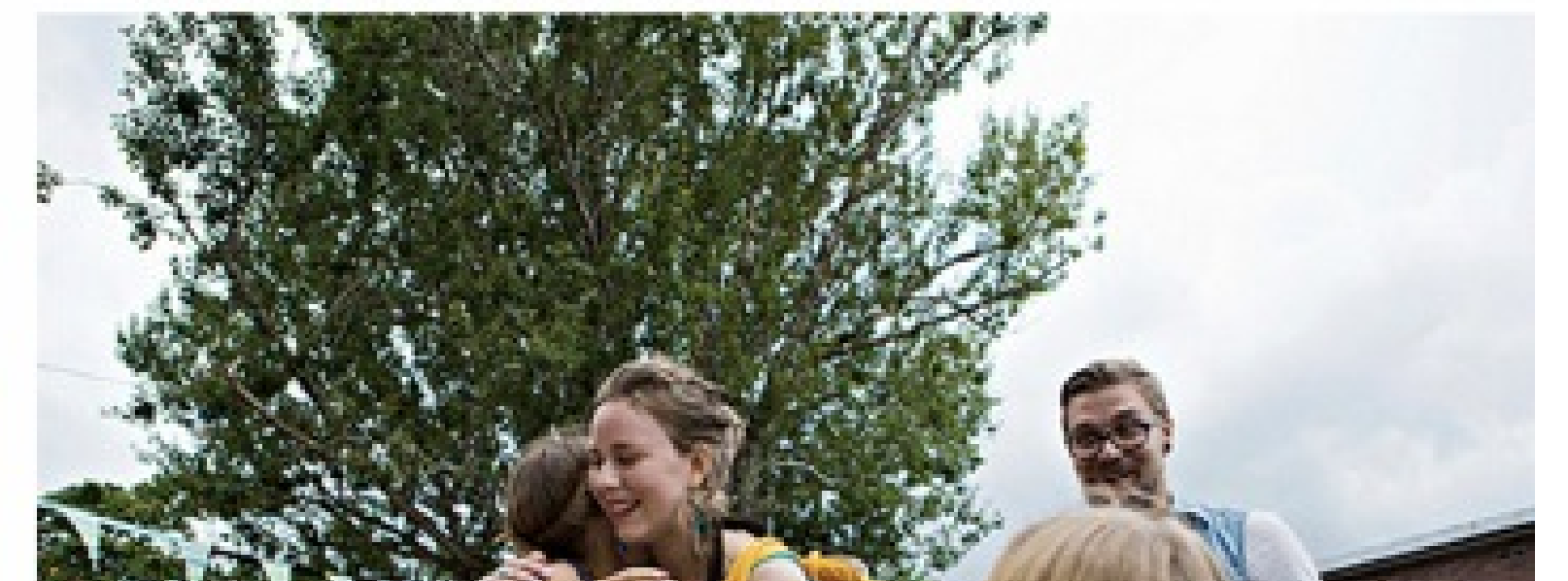
Juha Leppänen
@juhaleppanen
Hotel Hilton Reykjavik
11/18/2015

DEMOS
HELSINKI 

Demos Helsinki

Nordic non-profit think tank based in Helsinki. 25 employees with different backgrounds. Society is the 'second customer' in every project.

Systems thinking, future studies and co-creation as key approaches. Collaborations include municipalities, governments, universities, non-profits and companies in the Nordic region.



PAST

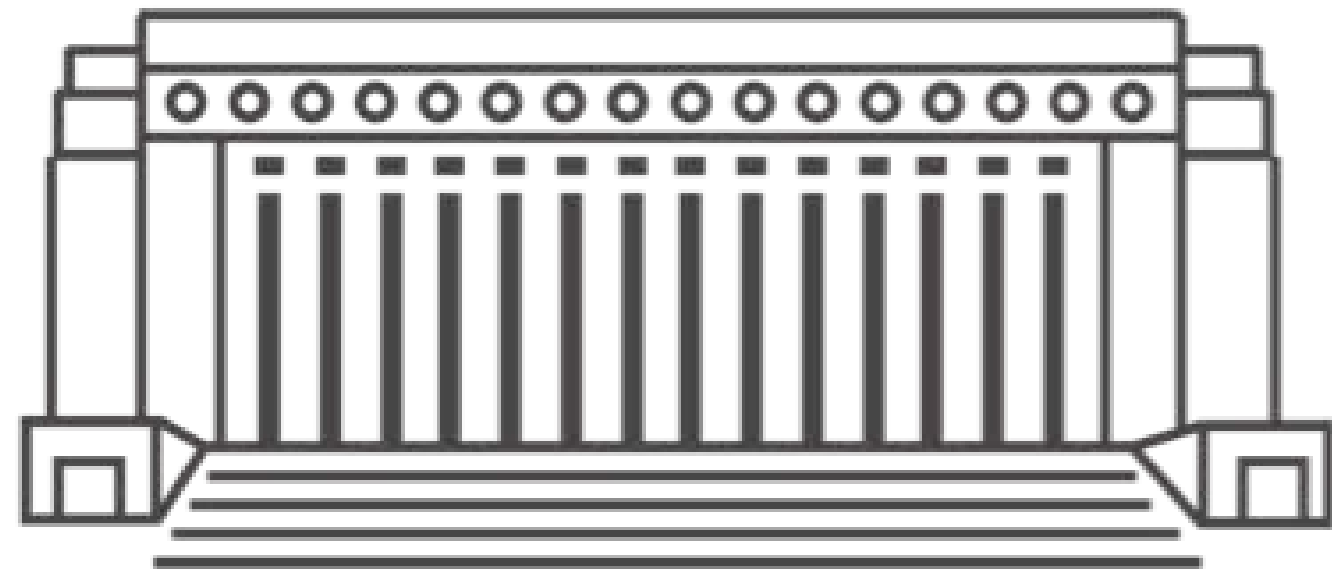


Nordic welfare model is a highlight of social innovation in history.

A solution for the Industrial age.



NOW



Need for trust and legitimacy

Scarce resources

Digitalisation

Ageing and more diverse population

“ Finnish governance is under pressure, so tools of governing must be developed to become even more efficient and targeted. ”

Sound familiar?

Narrative not just for Finland, but many Western societies.



FUTURE

CabinetOffice INSTITUTE FOR GOVERNMENT

MINDSPACE

Influencing behaviour through public policy



Nesta...

Innovation in public governance allowing for creative solutions to social complexity and uncertainty in public governance

Jesper Christiansen and Laura Runt
October 2012

MIND LAB

GOVERNMENTS FOR THE FUTURE

AUSTRIA • FINLAND • SCOTLAND • SWEDEN • UNITED KINGDOM

Main Report
November 2013

Sitra selvityksiä 77

Kohti kokeilukulttuuria

Analyysi Jyväskylän resurssiviisaista kokeiluista strategisen kehittämisen työkaluina

Toukokuu 2014

Annukka Berg, Mikael Hildén ja Kirsi Lahti
Suomen ympäristökeskus

STEER

MASTERING OUR BEHAVIOUR THROUGH INSTINCT, ENVIRONMENT AND REASON

MATT CRIST
JUNE 2010

Nesta...

MAKING EVIDENCE USEFUL

THE CASE FOR NEW INSTITUTIONS

Geoff Mulgan and Ruth Puttick
March 2013

SITRA

Sitra Studies 80

Governments for the Future: Building the Strategic and Agile State

Taru Oja and Mikko Ruuska
August 18, 2014

EDUSTUKUNNAN TULEVAISUUSVALIOKUNNAN JULKAISU 17/2013

KOKEILUN PAIKKA! MI MATKALLA KOHTI KOEILUYHTEISKUNTA



Good news.

There are many international benchmarks that can be learned from.

THE
BEHAVIOURAL
INSIGHTS TEAM.



Kennisland



Government Digital Service
Putting the public first in delivering digital public services

iNudgeyou



Observatory of
Public Sector Innovation

**MIND
LAB**

Three approaches

Design methods

Service design and design thinking help to deliver better and more approachable services.

Behavioral insights

Behavioral approaches help to understand human behavior and how policies and services affect it.

Systemic use of existing evidence

Utilization of existing and studied evidence lowers costs and increases efficiency.



ABOUT MINDLAB

MindLab is a cross-governmental innovation unit which involves citizens and businesses in creating new solutions for society.



INSPIRATION: METHODS

READY, SET, PROTOTYPE

A prototype is a quick, preliminary version of an idea. Prototypes are common in a wide range of design disciplines, including product design and serv...



MINDLAB NEWS

RESIDENCY AT



CASE

A TIME AND

Accepter cookies fra MindLab

MindLab bruger cookies for at udarbejde statistik over anvendelsen af sitet. Du kan altid slette cookies fra MindLab igen.

Accepter Cookie



EXPERIMENTING HOLDS A BIG PROMISE

theguardian

Behavioural insights could cut millions in fraud and error, suggests new report



“Behavioral Insights Team have nudged forward a payment of £30m a year in income tax by introducing new reminder letters that informed recipients that most of their neighbours had already paid.”

What Works | Wellbeing

The What Works Centre for Wellbeing

[Home](#) [About »](#) [Evidence Programme »](#) [Wellbeing »](#) [What Works »](#) [Pioneers »](#) [What can I do? »](#)

What Works Network Links

The [What Works Initiative](#) is based on the principle that good decision-making should be informed by the best available evidence on what works and what does not. It aims to improve public services for people and communities by ensuring that resources are focused on those things which will have the greatest positive impact.



[What Works Centres](#) are fundamentally different from standard research centres. They aim to directly support policy makers, commissioners and local practitioners by providing reliable, accessible products which communicate the likely impact of real policy initiatives, and building professional capacity to use evidence effectively. [This report](#) gives an overview of the [What Works Centres](#), bringing together a selection of their recent findings.

TOP POSTS & PAGES

[Our Team](#)

[Work, Learning and Wellbeing](#)

[Join roundtables on Wellbeing governance, inequality and the Five Ways to Wellbeing](#)

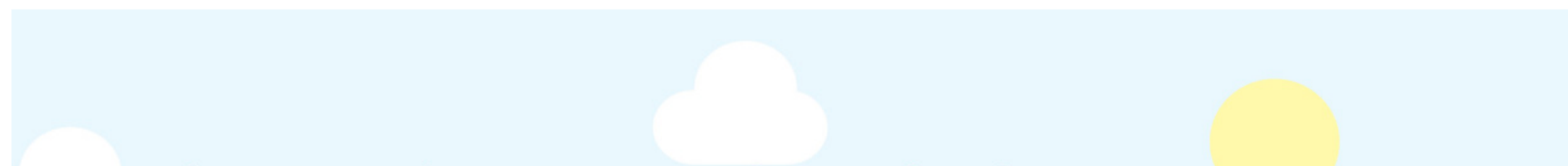
[About](#)

[Culture, Sport and Wellbeing](#)

I WANT TO GET UPDATES - FOLLOWING THIS BLOG IS OUR NEWSLETTER

Enter your email address to follow this blog and receive notifications of new posts by email.

Join 1,905 other followers



**HOW TO
PROCEED?**

SOLUTION 1:

student

collaboration

A photograph of a university lecture hall. In the foreground, the backs of many students' heads are visible as they sit in rows of chairs, facing the front of the room. At the front, a large projection screen displays the text 'CULTURAL CHANGE' in a light blue font, with the words 'Open. Agile. Experimental. Collaborative' in a smaller font below it. To the left of the screen, a woman stands at a podium with a laptop. To the right, two women stand together, one holding a microphone and a tablet. The room has high ceilings and ornate architectural details.

CULTURAL CHANGE

Open. Agile. Experimental. Collaborative

One three-month university course.

During the course 26 students solved concrete challenges of three ministries by utilizing design, behavioral insights and systems thinking methodologies.

SOLUTION 2:
citizens designing
services

demokratia.fi

Muutoksia tekevät ne, jotka osallistuvat.

#VAIKUTANYT



Uudistamme demokratia.fi:tä. Käy tutustumassa kehitysversioon ja kommentoi! >

#vaikutanyt

På svenska



kansalaisaloite.fi

Osallistu lainsäädännön kehittämiseen. Tee kansalaisaloite tai kannata toisten aloitteita

13.11.2015

Julkisen terveydenhuolto kuntoon -

kuntalaisaloite.fi

Vaikuta kuntasi asioihin. Tee kuntalaisaloite tai osallistu toisten aloitteisiin.

18.11.2015

Ummeliön koulu, esikoulu ja

nuortenideat.fi

Valtakunnallinen nuorten vaikuttamispalvelu.

17.11.2015

Yleisövuoroja jäähallille >>

otakantaa.fi

Vaikuta yhteisiin päätöksiin jo valmisteluvaiheessa. Osallistu avoimiin keskusteluihin tai avaa uusi keskustelu.

Alakemien Aarteet - (9.6.2015 -



SOLUTION 3:

co-design of policy

Design for Government

Human-centric governance through experiments

English summary of the report available at

www.demoshelsinki.fi/en/julkaisut

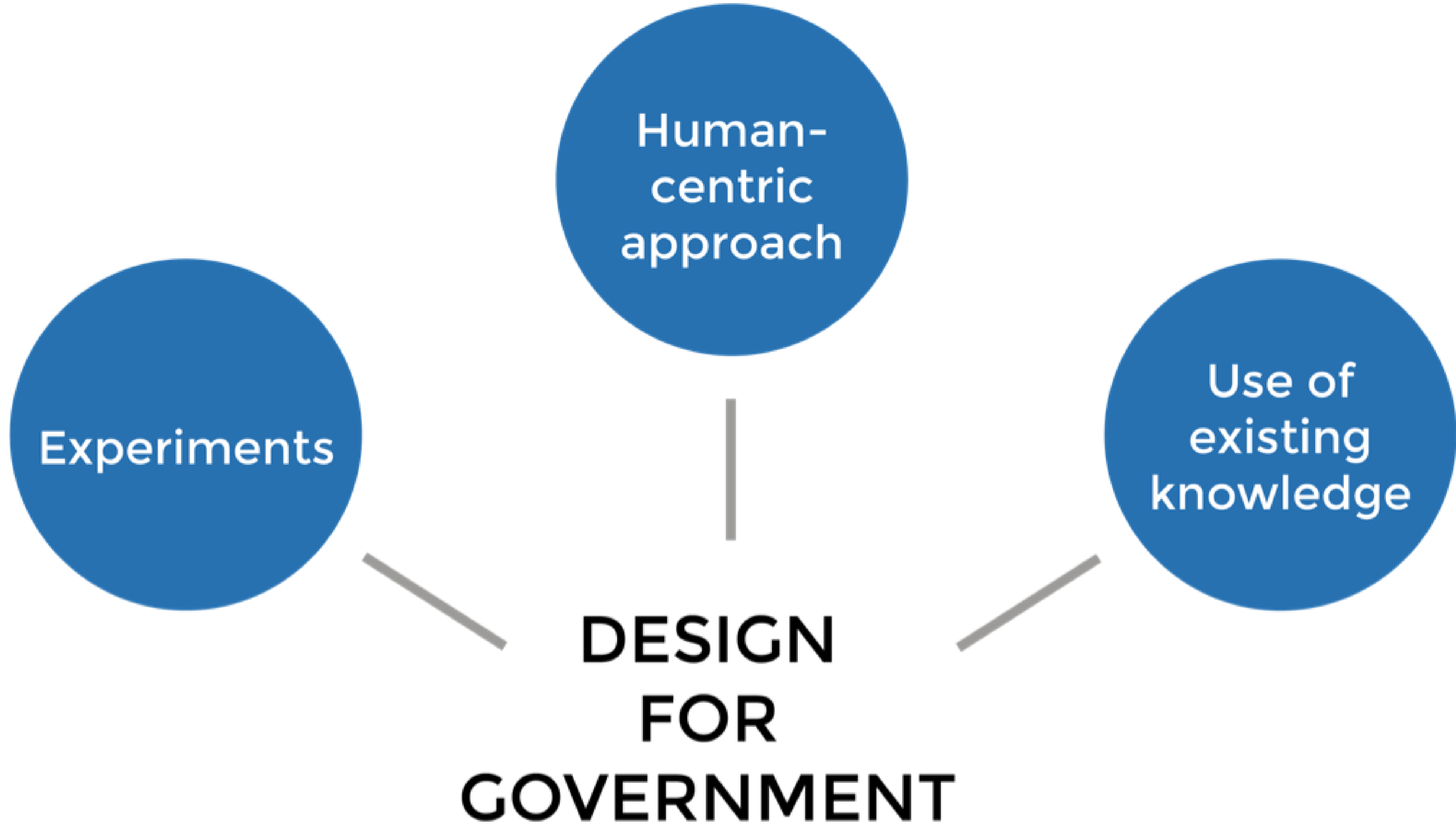
#dfg2015



VALTIONEUVOSTON KANSLIA
STATSRÅDETS KANSLI | PRIME MINISTER'S OFFICE

DEMOS
HELSINKI

A!
Aalto-yliopisto



Experiments

Human-
centric
approach

Use of
existing
knowledge

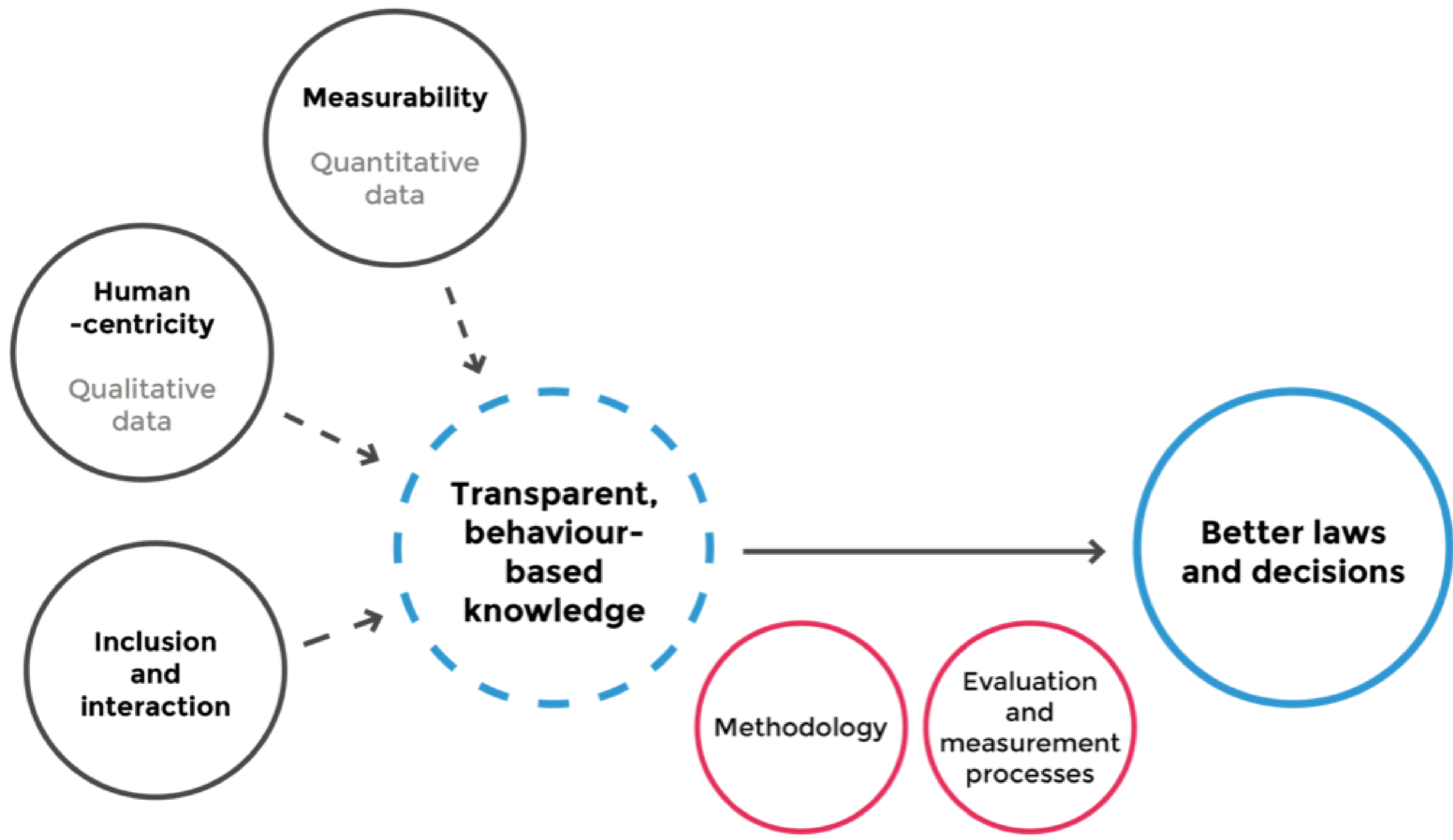
**DESIGN
FOR
GOVERNMENT**

What is experimenting?

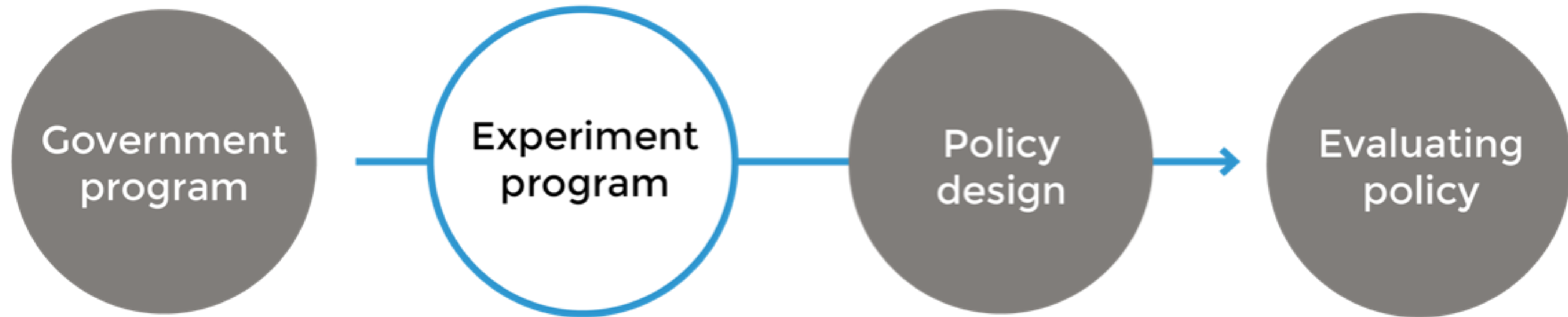
Traditional type of experimenting is done either in a laboratory or with a finalized product or policy action.

New way of experimenting is done in real environments with real users. Testing is a central development method throughout the process, starting from very early phases of development.

Through this kind of testing, a policy or a service can be tested before scaling it.



A two-year Experimentation Program



**How would Design for Government -operational
model look in practice?**

Select
problem



Define
experiment



Implementation starts in January

- Experimentation office set up within the Prime Minister's Office
- Selection of first experiments
- Parliamentary supervising
- Connecting and network building

NEWS

Home | Video | World | UK | Business | Tech | Science | Magazine | Entertainment & Arts

World | Africa | Asia | Australia | Europe | Latin America | Middle East | US & Canada

Europe

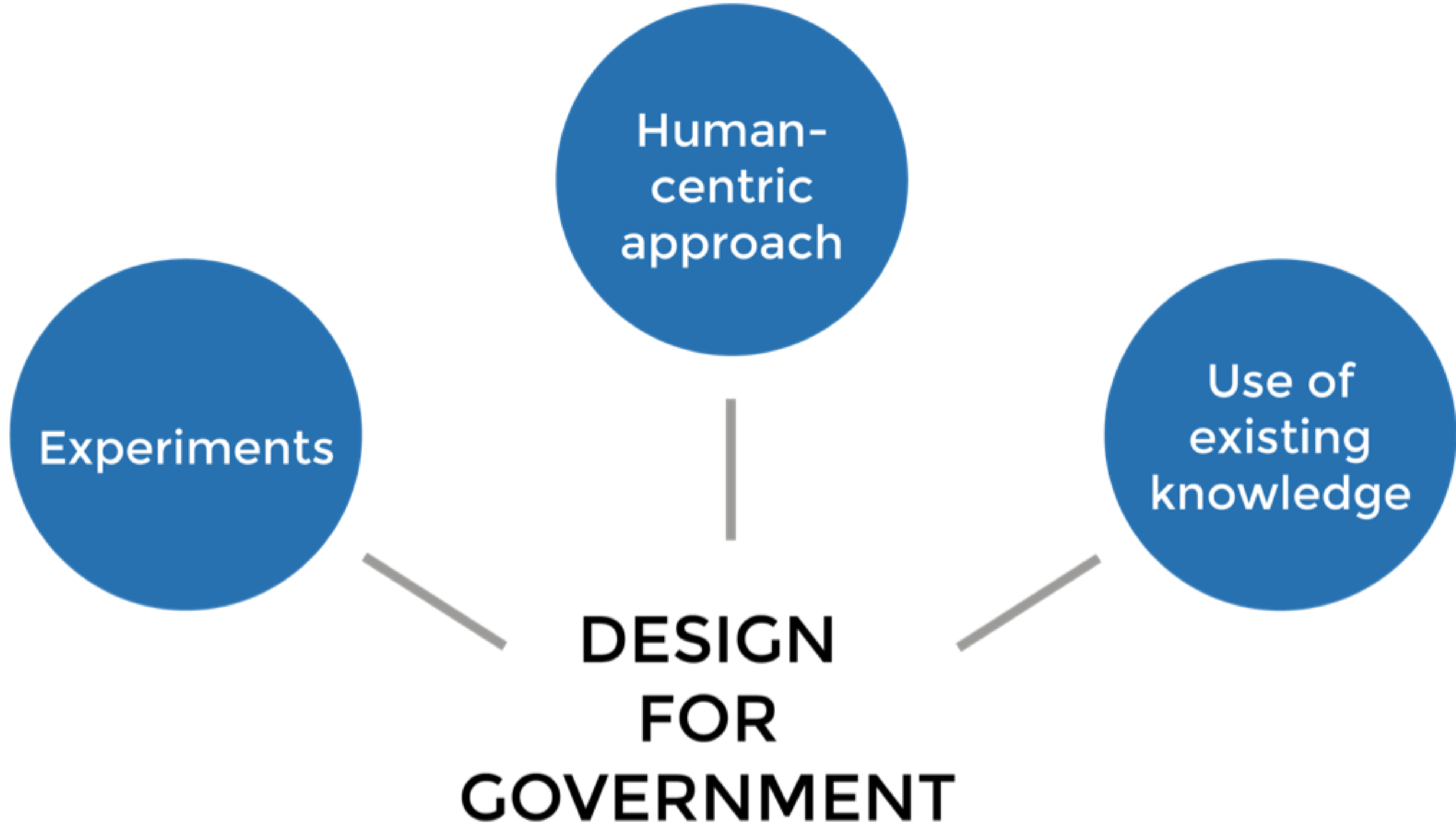
Finland considers basic income to reform welfare system

By Maija Unkuri
Helsinki

20 August 2015 | Europe



The unemployment rate in Finland has risen to 10%, slightly above the European Union average



Experiments

Human-
centric
approach

Use of
existing
knowledge

**DESIGN
FOR
GOVERNMENT**

WHAT'S NEXT?

A large audience is seated in a grand, ornate hall, facing a stage. On the stage, a presentation screen displays the text "CULTURAL CHANGE" and "Open. Agile. Experimental. Collaborative." Below the screen, several people are standing, including a woman in a blue jacket who appears to be speaking into a microphone. The audience is diverse in age and appearance, and the setting is formal and historic.

CULTURAL CHANGE

Open. Agile. Experimental. Collaborative.

Nordic welfare model was optimal for the industrial age.

This model needs to be updated.

Nordic welfare model 2.0 takes citizens into creating both services and designing policy.

Thank you!

Juha Leppänen

CEO

+358 40 7006585

juha.leppanen@demoseffect.fi

@juhaleppanen

**DEMOS
HELSINKI** 